

# CITY OF KINGMAN, ARIZONA

Fiscal Year 2019-20  
Citizen's Budget



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For more information on the FY2019-2020 Adopted Budget and 5-Year Capital Improvement Plan, please see: <https://www.cityofkingman.gov/government/departments-a-h/finance/budget>

# Introduction

[Budget Message](#)

[City Organization Chart](#)

[City Council](#)

[Community Profile](#)





June 18, 2019

Honorable Mayor and City Council,

The Fiscal Year 2019-20 adopted budget is balanced and allocates resources consistent with the Council's goals identified through various strategic planning sessions along with the input received from our citizens through the National Citizen Survey. The adopted budget totals \$214.1 million. It includes increases towards community livability, economic development and tourism, downtown redevelopment, the I-11 corridor, improvements to city infrastructure and employee investment.

## Budget Format

This year's document format is vastly different than last year's. It was developed to provide better transparency and readability and enhance visual effects. The budget document is divided into the following sections: Introduction, Financial Overview, Budget Development, Operating Budgets, Capital Improvement Plan, and lastly a glossary.

## Budget Overview

The following guiding principles, sources of information and key issues shaped the Fiscal Year 2019-20 adopted budget:

- Priorities Identified by the City Council and Citizens.
  - Community Livability
  - Economic Development
  - Infrastructure Improvements
  - Employee Investment
- Economic Outlook.
- Maintain a Balanced Budget.

## Budget Highlights

Following are the highlights for the Fiscal Year 2019-20 adopted budget.

- **Unfunded Pension Liability.** A \$3.1 million outflow from the General Fund's cash reserves is being used to pay down the City's \$30.2 million in unfunded pension liability. By paying down the liability, annual required

contribution rates decline which in turn frees up resources for other programs and services.

- Comprehensive Capital Improvement Plan (CIP). Livability, economic development and improvements to city infrastructure were identified as critical priorities by the City Council and citizens. Although water and wastewater projects have dedicated revenue sources for projects that align with City Council and citizen priorities, the general government, stormwater and airport projects have limited resources and rely primarily on cash reserves, contributions, grants and debt proceeds as financing mechanisms. The Fiscal Year 2019-20 CIP includes projects that address the priorities identified. A sampling is listed below.
  - Downtown Streetscape Design. A design concept report for the downtown area to include the design for infrastructure, landscaping, irrigation and aesthetic treatments.
  - Industrial Park Roads and Drainage Improvements. Improve industrial park roads and address drainage issues at the airport and industrial park.
  - Open Space Improvements. Adding baseball, softball and soccer fields, dog parks and a splash pad to the east bench area. The fields and soccer complex will undergo design, engineering and early phases of construction.
  - Eastern Street Improvements. Addresses one way street restrictions and widens Kenwood to 5 lanes. Right-of-way acquisition is funded this fiscal year.
  - Water Sustainability. Facilitates water re-use and aids in aquifer recharge. The Fiscal Year 2018-19 adopted budget included funding for this project which is currently underway and expected to complete construction this fiscal year.
  - Rancho Santa Fe TI and Parkway. Extending Airway Avenue to Rancho Santa Fe Parkway and constructing the Rancho Santa Fe Parkway TI and connecting roads. Thanks to the efforts of local and statewide supporters and the hard work of Representative Regina Cobb, the State of Arizona included in their FY2019-20 adopted budget \$20.0 million in funding for this project. Allocation of the remaining project costs of over \$26.0 million are currently in negotiations with the City and landowners.
  - Kingman Crossing Blvd. Design and construct Kingman Crossing Blvd. from I-40 to Southern Avenue. This project is fully funded this fiscal year and includes a \$3.0 million contribution from Kingman Regional Medical Center. A development agreement with Kingman Regional Medical Center to design and construct the Kingman Crossing Boulevard traffic interchange is in negotiation. If the agreement is approved by the City Council and hospital board, construction of Kingman Crossing Blvd. to Southern Avenue will be necessary for interchange access and traffic flow.
  - Fire Station 2 Remodel/Training Tower Burn Building. Remodels fire station 2 and constructs a modern training facility to include a training tower and burn building. Design, engineering and construction are funded this fiscal year.
  - Downtown Sewer Outfall Line. Relocation and realignment of a 1.6 mile downtown sewer outfall line. Design, engineering and construction are funded this fiscal year through cash reserves and debt proceeds.
- Additional Staffing. The Fiscal Year 2019-20 adopted budget includes resources for an additional 8.25 FTEs, which represents a 2.2% increase in staffing.
- Employee Compensation. Resources have been allocated to fund a 2% increase to employee salaries. Compression adjustments to police sworn and fire uniform personnel have also been allocated, and adoption of a separate salary structure for police sworn and fire uniform personnel is being proposed.

## Budget Highlights (cont.)

Healthcare Costs. Due to the rising costs in claims, the Fiscal Year 2019-20 adopted budget includes a 7% increase in health insurance premiums. The increase is being allocated to employees through an increased cost share, and employees on the EPO plan will be impacted the most. In an effort to offer a more affordable option for employees, the HDHP plan will include enhanced features such as front loading H.S.A. employer contributions. Dental, vision and life insurance rates will remain unchanged.

## Acknowledgements

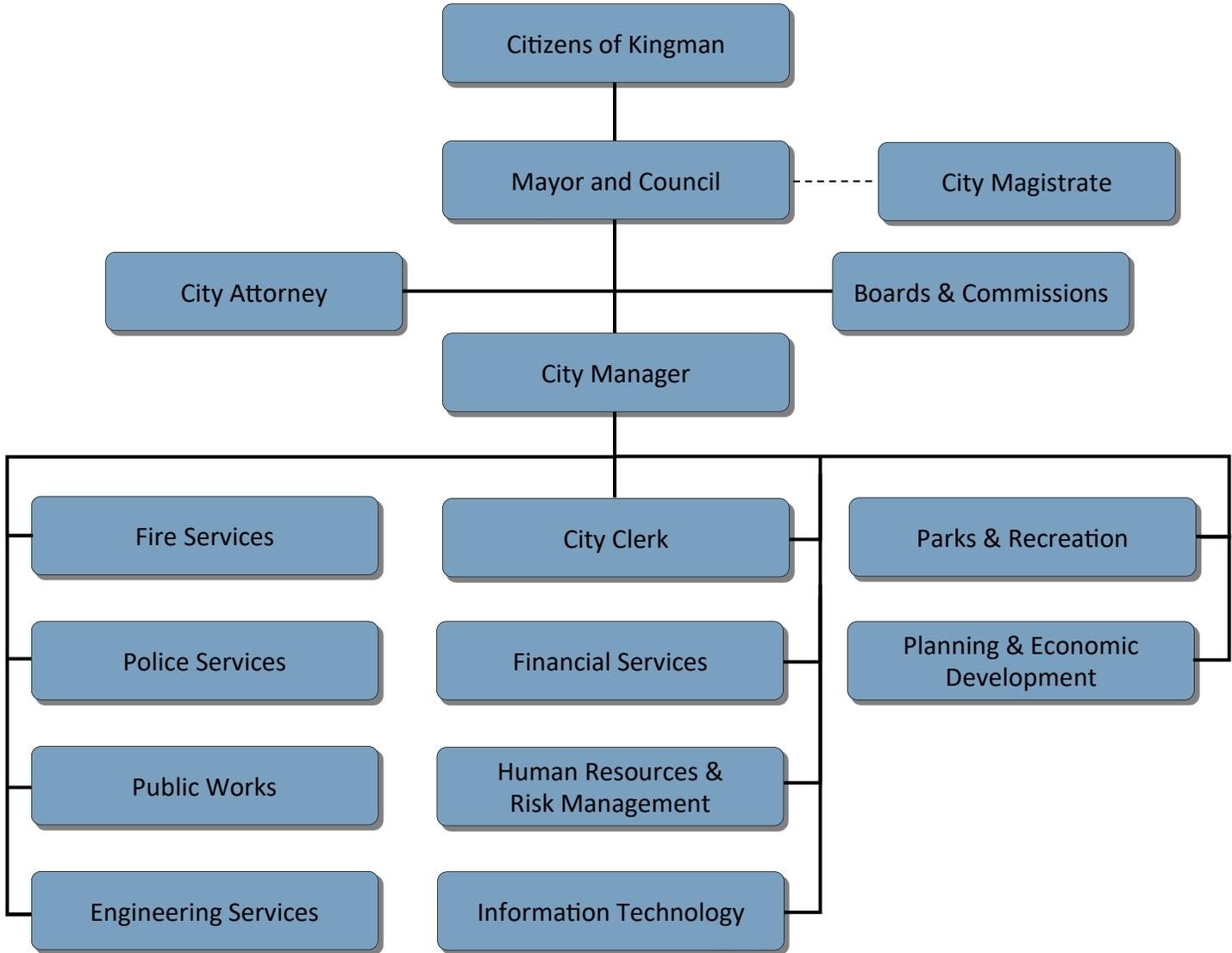
The City Council's guidance and support has been instrumental in the development of the Fiscal Year 2019-20 adopted budget. Special thanks to our Financial Services Director, Tina D. Moline, and Budget and Tax Administrator, Melissa Ellico, our Human Resources Department staff, department directors, and every employee of the City for their tireless work, commitment to the City of Kingman, and cooperation to make this year's budget process a success.

Respectfully,



Ronald W. Foggin  
City Manager

# City Organization Chart



# Mayor and Council

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Mayor, Jen Miles

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Vice Mayor, Travis Lingenfelter

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SueAnn Mello Keener

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Deana Nelson

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Jamie Scott Stehly

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Ken Watkins

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David Wayt

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# Community Profile

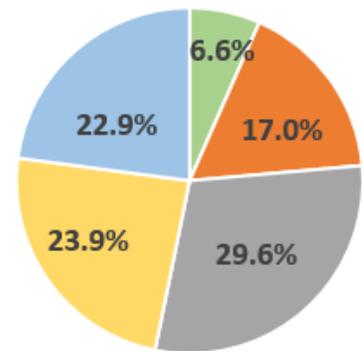
## *City of Kingman, Arizona*

Kingman was settled in 1887. It incorporated into a city on January 21, 1952. Kingman uses a Council-Manager form of government. The City covers 35.3 square miles.



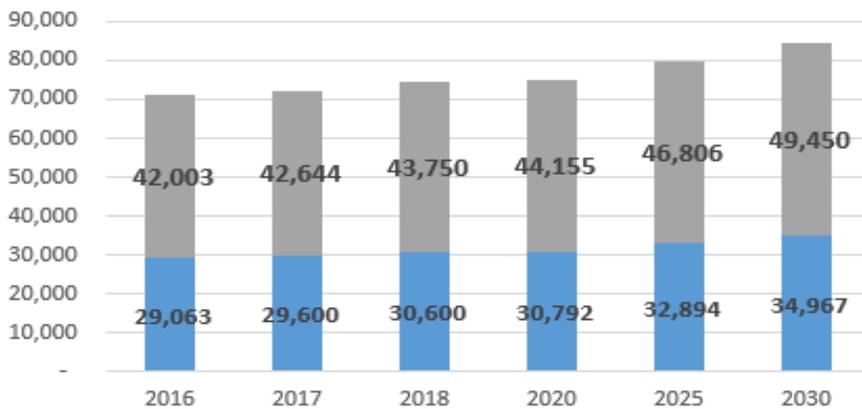
Kingman serves as the County seat of Mohave County. It is located 107 miles south-east of Las Vegas, Nevada. It is 195 miles from the Arizona State Capital, Phoenix. Flagstaff is located 146 miles to the east of Kingman along Interstate 40.

### Age Composition

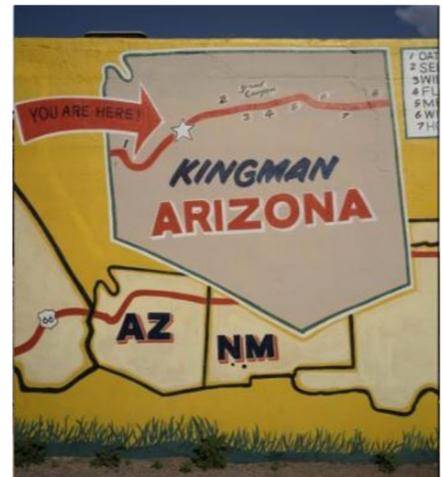


- Under 5 Years
- 5-19 Years
- 20-44 Years
- 45-64 Years
- 65 and Over

### Population & Population Projections



- Population & Population Projections Kingman Area (including New Kingman-Butler)
- Population & Population Projections Kingman City Limits



# Community Profile (cont.)



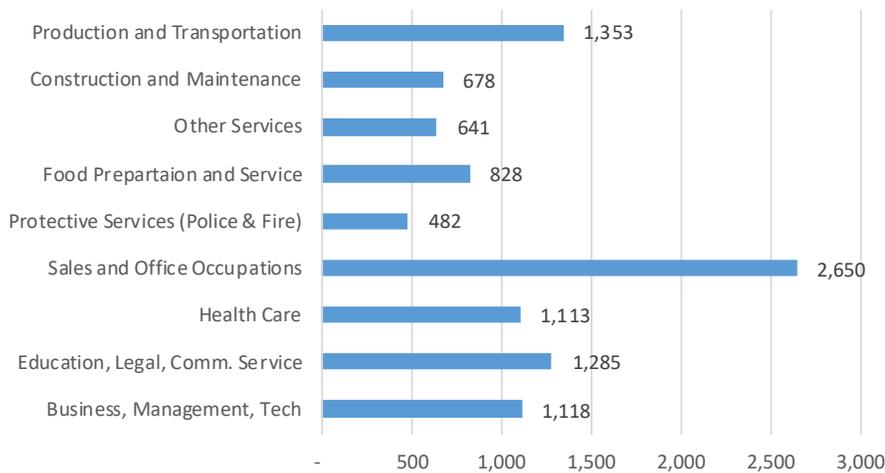
## Household Information

The average persons per household is 2.68. The median household income is \$44,092. The average commute time is 16.7 minutes.

## Major Employers

- Kingman Regional Medical Center*
- Mohave County*
- Kingman Unified School District*
- American Woodmark*
- Mohave Community College*
- City of Kingman*
- Laron Incorporated*
- Centex, Inc*

Employment by Occupation



<b>Population Characteristics</b>	
Median Age	41.7 Years
Gender Distribution	50.0% Male
	50.0% Female
<b>Ethnic Distribution</b>	
White	88.3%
African-American	1.5%
Native American	3.4%
Asian/Pacific Islander	1.8%
Hispanic or Latino	13.0%



IMAGE COURTESY OF THE MOHAVE MUSEUM OF HISTORY & ARTS

# Financial Overview

[Fund Structure](#)

[Fund Structure Organizational  
Chart](#)



# Fund Structure

The governmental environment differs from that of business enterprises; however, the underlying accounting policies share many characteristics with private-sector accounting. The principles for financial accounting and reporting for municipalities is established by the Governmental Accounting Standards Board (GASB). The accounting of sources and uses is separated into various fund types. Each fund is a self balancing accounting entity reporting the assets, liabilities, equity, revenues and expenditures of the fund. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means in which spending activities are controlled.

## General Funds



This fund is used to account for the daily operations of City of Kingman government, including Administration, Public Safety, Economic Development and Recreational opportunities and is funded primarily by local sales tax and state shared revenues.

## Special Revenue Funds



Special revenue funds account for the proceeds of specific revenues that are legally restricted to expenditure for specific purposes. These funds include Highway User Revenue Fund, Transit Fund, Powerhouse Fund, and Grants Fund. Revenues are from fuel, vehicle license, and bed taxes, as well as state and federal grants.

## Capital Projects Funds



These funds account for acquisition and/or construction of general governmental capital facilities, systems, equipment, and infrastructure.

## Debt Service Funds



The long-term payment of principal and interest on funds borrowed for general capital purchases is accounted for in these funds.

## Enterprise Funds



These are funds for services provided, operated and financed similarly to a private business, where the cost of providing goods or services are recovered through user charges. These funds include the Water, Wastewater, Sanitation, Airport and Stormwater Funds.

## Internal Service Funds



These Funds are used to account for services provided by one department to other departments on a cost reimbursement basis.



# Budget Development

[Budget Process](#)

[Budget Overview](#)

[Budget Revenues](#)

[Budget Expenditures](#)

[General Fund Budget](#)

[Other Fund Budgets](#)



## Budget Process

The budget is evaluated by the City Manager, Financial Services Director and Budget and Tax Administrator. The City Manager makes recommendations for full funding to the City Council. Following are the major steps in preparation of the budget:

- Council input on priorities through a Council Retreat
- Community input through citizen surveys
- Forecast revenues and fund balances
- Determine amount of supplemental requests that can be funded to ensure a balanced budget
- Present to Council for review, tentative and final adoption

The budget process begins in late November/early December and concludes with the final adoption in late June. Revenue projections and expenditure assumptions begin in December and are revised periodically through late April. Assumptions are developed based on the following:

- Projected revenues for all revenue sources
- ASRS and PSPRS contribution rate increases
- Insurance premium increases and City cost sharing formulas
- Employee compensation increases
- Expanded, eliminated and new programs and/or services

In late March, departments submit their operating budgets for review. The City Manager, Financial Services Director, Budget and Tax Administrator and Human Resources Director meet with each department to discuss priorities and the department's needs to maintain current service levels. If there is sufficient revenue to cover expenses, decisions to fund supplemental budget requests may be made. After consideration of all priorities, requests and estimated revenues and reserves, a recommended budget is presented by the City Manager to the City Council in May for discussion and approval.

### Budget Calendar Fiscal Year 2019-20

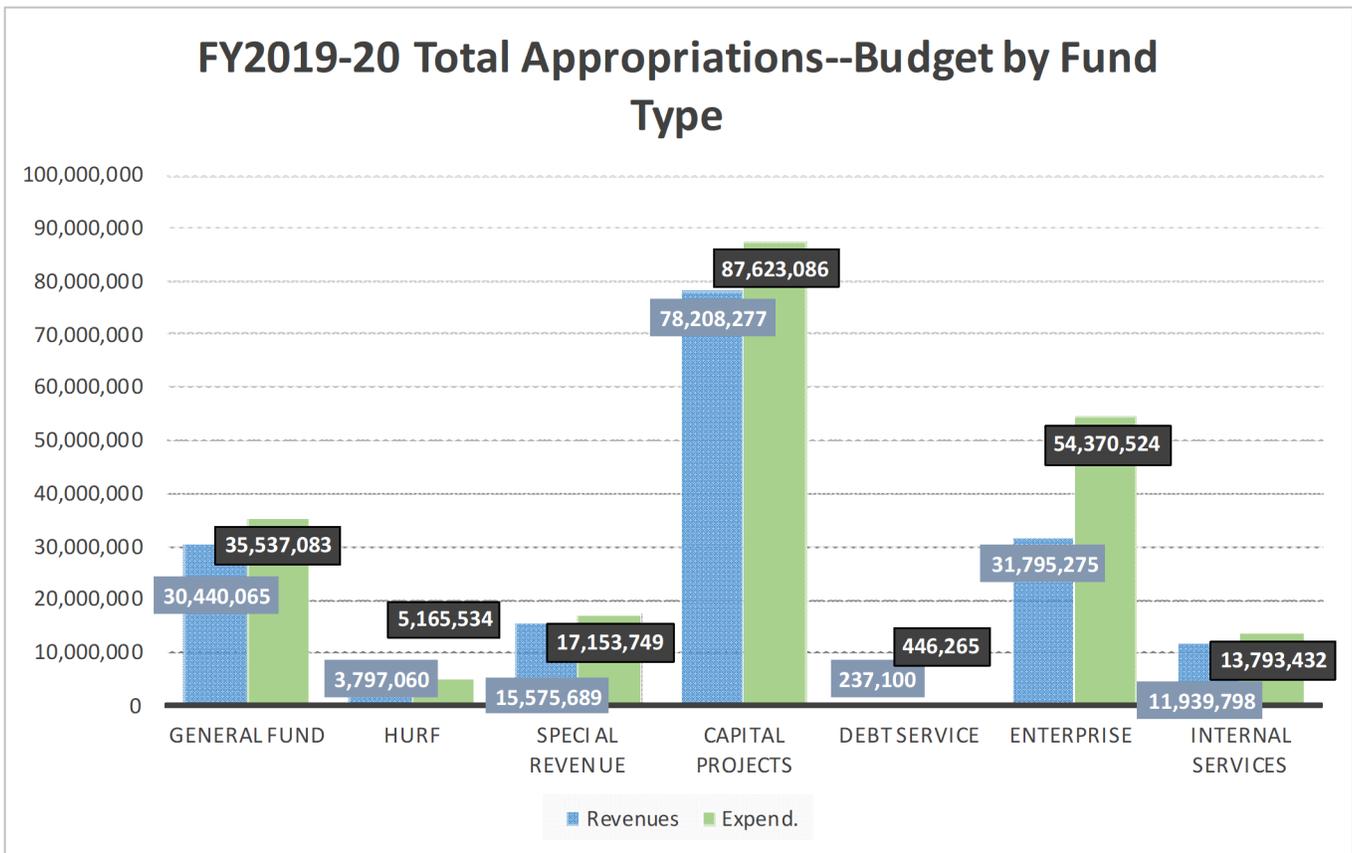
12/3/2018	Departments receive CIP worksheets and priority evaluation criteria
1/8/2019	YTD Financial Recap and Look Forward Work Session: Council, City Manager, Finance and Indi-
1/14/2019	Departments to submit completed CIP worksheets and priority evaluation criteria to Finance.
1/23/2019	Finance submits CIP worksheets, priority evaluation criteria and challenges/opportunities to
2/4/2019	Departments receive operating budget materials
2/5-2/8/2019	Department CIP meetings with City Manager and Finance
3/2/2019	Strategic Planning Council Retreat: Council, City Manager, Finance and Individual Departments
3/11/2019	Departments return budget materials to Finance to include program and service priorities iden-
3/25/2019	Finance submits department operating budgets and other materials to City Manager
4/8-4/12/2019	Department work sessions – operating budget and priorities overview with City Manager, Fi-
5/3/2019	Preliminary Budget and Capital Improvements Plan delivered to Council
5/9-5/10/2019	Budget and CIP Work Sessions: Council, City Manager, Finance, and Individual Departments
5/21/2019	Last day to make revisions to the Preliminary Budget
6/4/2019	Tentative Budget Adoption
6/18/2019	Final Budget Adoption

# Budget Overview

The budget for FY2019-20 totals \$214.1 million, which includes a \$66.6 million operating budget and a \$120.0 million capital budget, and represents a 77% increase over the previous fiscal year budget of \$120.8 million.

Budgeted capital for FY2019-20 is significant at \$124.6 million and includes construction of the Rancho Santa Fe Parkway traffic interchange, improvements to the water, wastewater and drainage systems, remodel of Fire Station 2 and training facility, dispatch center equipment and technology, street improvements and right-of-way acquisition, airport and airpark improvements, public works fuel system replacement and conference room addition. Refer to the Capital Improvement Plan (CIP) section of this document for additional information on the FY2019-20 projects.

The operating budgets increased 6.2% from the previous fiscal year. More than 50% of this increase is related to a \$3.1 million payment to the Public Safety Personnel Retirement System in an effort to pay down the city’s \$30.2 million in PSPRS unfunded liability. The remaining increase is related primarily to personnel costs. A 2% salary increase for all FTEs is being adopted, and 8.25 new positions are being requested.

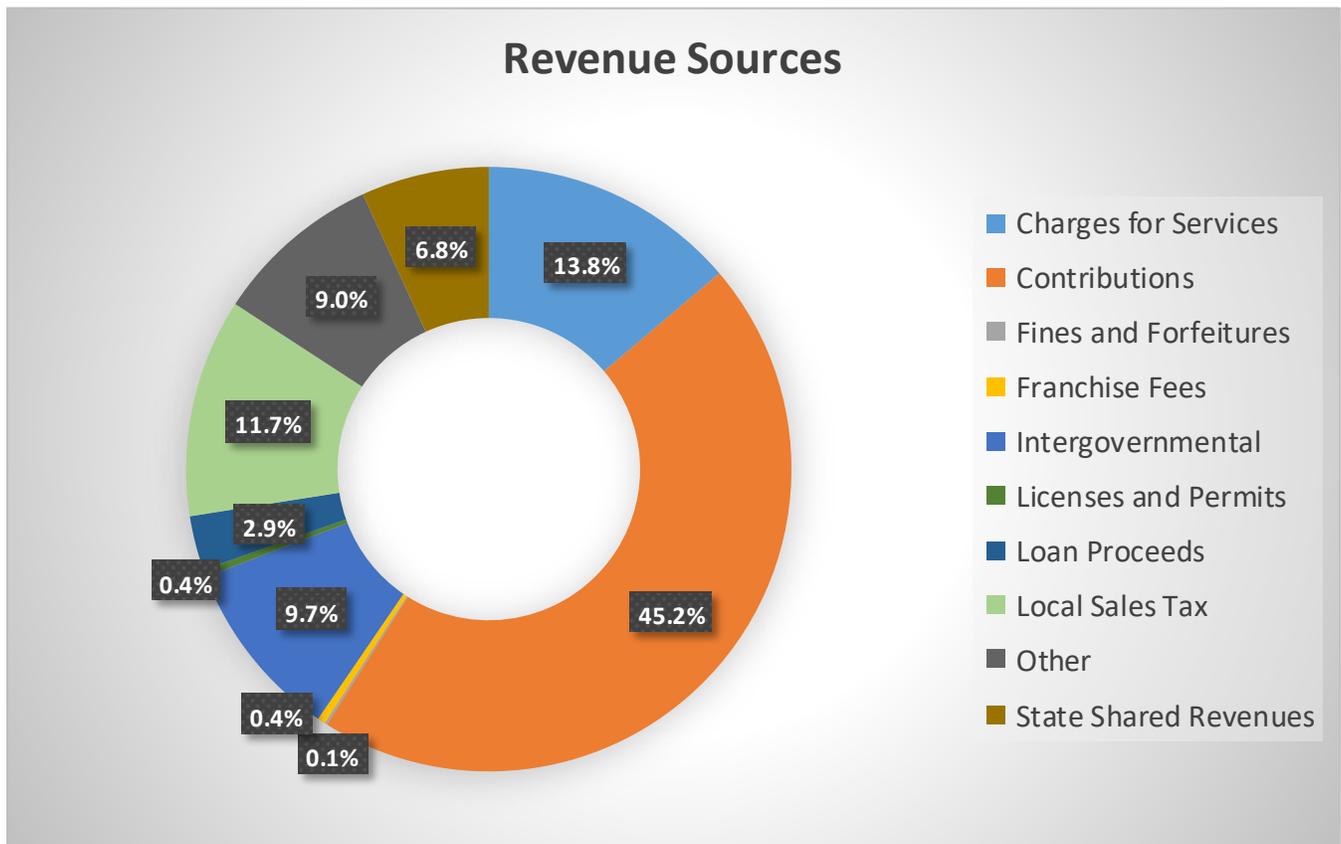


# Budget Revenues

Budgeted revenue for FY2019-20 totals \$172.0 million and represents an 89.6% increase over the previous fiscal year. This is due in large part to anticipated contributions relating to the following capital projects: Rancho Santa Fe Parkway TI (\$44,500,000), Dross Site Clean-Up (\$30,000,000) and Kingman Crossing Blvd. (\$3,000,000). Contributions comprise 45.2% of the FY2019-20 estimated revenues.

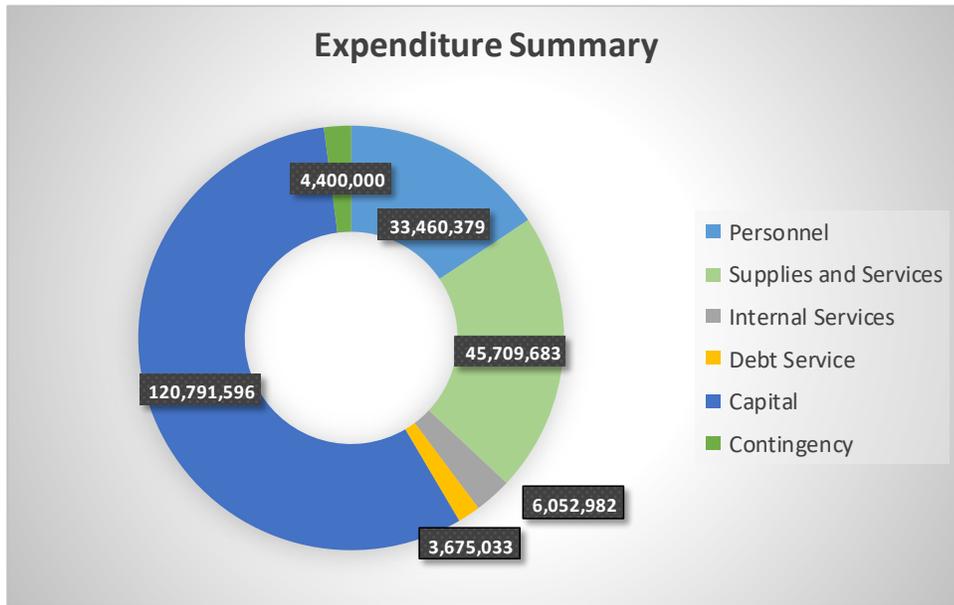
The City doesn't collect a primary property tax. It relies heavily on local sales tax and state shared revenues for the General Fund and HURF. Local sales tax accounts for 11.7% and state shared revenues account for 6.8% of the total estimated revenues.

In addition to local sales tax and state shared revenues, the City has various other revenue sources. Charges for water, wastewater, sanitation, airport, and the parks and recreation programs account for 13.8% of the total revenue estimated. Federal and state grant awards of \$13.7 million is included in the estimated revenues for this fiscal year. Other revenues collected include building permits, licenses and special event permits, franchise fees, fines and forfeitures, development impact fees, and contributions from outside sources.



# Budget Expenditures

Budgeted expenditures for FY2019-20 total \$214.1 million which represents a 77% increase over the prior fiscal year. An increase to capital project funding represents a significant change in the FY2019-20 adopted budget. Design and construction of Rancho Santa Fe Parkway traffic interchange, Improvements to various City systems, building remodels and additions, equipment and technology replacements, water sustainability, and enhanced livability by improving trails, parks and open space areas comprise most of the projects included on the City’s 5-Year Capital Improvement Plan. Another significant change is related to personnel costs. The FY2019-20 adopted budget includes a 2% increase to FTE salaries and adds 8.25 full-time positions.

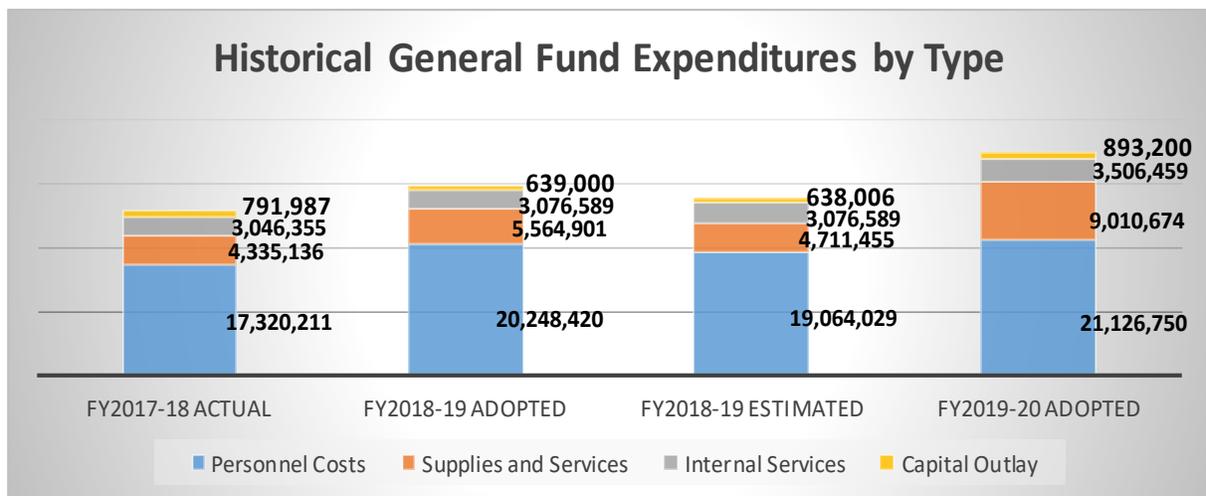


# General Fund Budget

The adopted FY2019-20 General Fund expenditures total \$35.5 million, excluding interfund transfers of \$2.8 million. This is a 16.6% increase over the previous fiscal year, largely in part to a \$3.1 million one-time payment to PSPRS in an effort to reduce the City’s \$30.2 million in PSPRS unfunded liability. The PSPRS unfunded liability has continued to grow significantly over the past five years, thereby increasing the PSPRS annual employer contribution rates. Additional measures such as prepaying the adopted, not actual, budgeted PSPRS expenditures on July 1st will help reduce this burden.

The remaining portion of the increase to the General Fund’s expenditures this fiscal year is due to 1) an increase to FTE salaries by 2%, 2) offering the Mayor and Council insurance benefits, 3) increase to staffing in the City Attorney, Financial Services, and Economic Development divisions, 4) increases to the ASRS rates (11.80% vs 12.11%) and PSPRS contribution rates (Police: 44.08% vs. 48.09%, Fire: 48.22% vs. 54.27%), and 5) increases to the Building Maintenance and Information Technology internal service allocations.

General Fund Departments	
	FY2019-20
Department	Adopted Budget
City Council	224,150
City Administration	1,843,846
Court	1,470,608
Financial Services	1,162,600
Human Resources & Risk Mgmt	952,853
Planning & Economic Development	1,159,718
Police	12,958,883
Fire	8,808,336
Building & Life Safety	1,189,732
Parks & Recreation	4,766,358
<b>Total</b>	<b>34,537,084</b>



## Other Fund Budgets

Funds (Departments)	FY2019-20 Operating Budget
HURF (Public Works Admin and Street Ops)	5,065,534
Transit (Transit Admin and Transit Ops)	1,078,759
Tourism	1,052,207
Water (Water Ops, Utility Billing and Engineering)	8,607,066
Wastewater	3,800,002
Sanitation	3,596,301
Airport	2,636,660
Fleet Services	1,704,377
Dispatch Center	1,992,948
Building Maintenance	1,165,181
Information Technology	<u>1,381,764</u>
<b>TOTAL</b>	<b><u>32,080,799</u></b>



City Services Expo held at Locomotive Park on May 30, 2019

# Personnel

[Personnel](#)

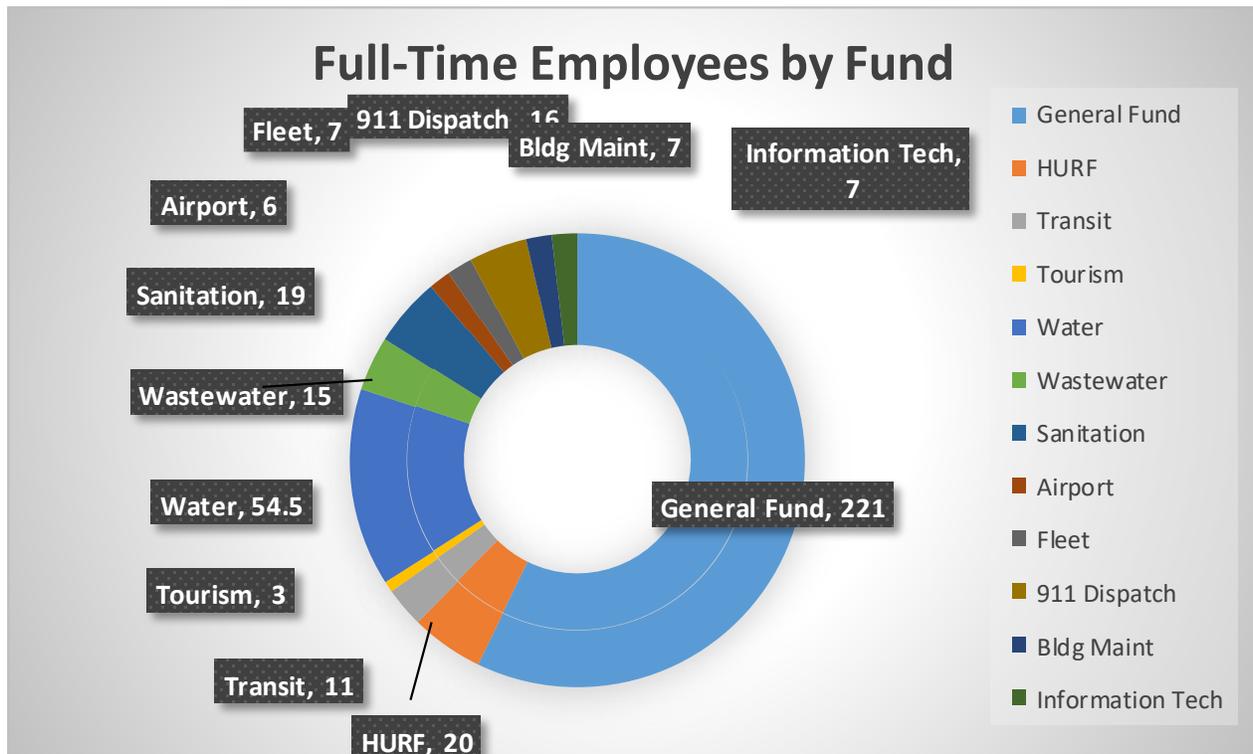
[Personnel Summary](#)



# Personnel

The City of Kingman employs 386.5 full-time employees and more than 420 total employees during the summer due to the pools, recreation and parks programs being fully utilized by the community. The FY2019-20 adopted budget includes an additional 8.25 full-time positions.

Department	Position	+/-
City Attorney	Deputy City Attorney	1
City Clerk	Administrative Secretary	-1
Financial Services	Asst. Financial Services Director	1
Financial Services/Utility Billing	Customer Service Rep	1
Police	Police Officer	-3
Parks	Park Ranger	-0.75
Economic Development	Econ. Dev. Manager	1
Public Works Administration	Project Manager	1
Street Operations	Const. Maint. Supv. & Electrician	2
Engineering	Plans Examiner	1
Wastewater	Collections Crew Leader & WW Treatment Operations Supervisor	2
Sanitation	Equipment Operator B	1
Building Maintenance	Const. Maint. Supv.	1
Information Technology	IT Coordinator	1
<b>Total Full-Time Positions Added</b>		<b>8.25</b>



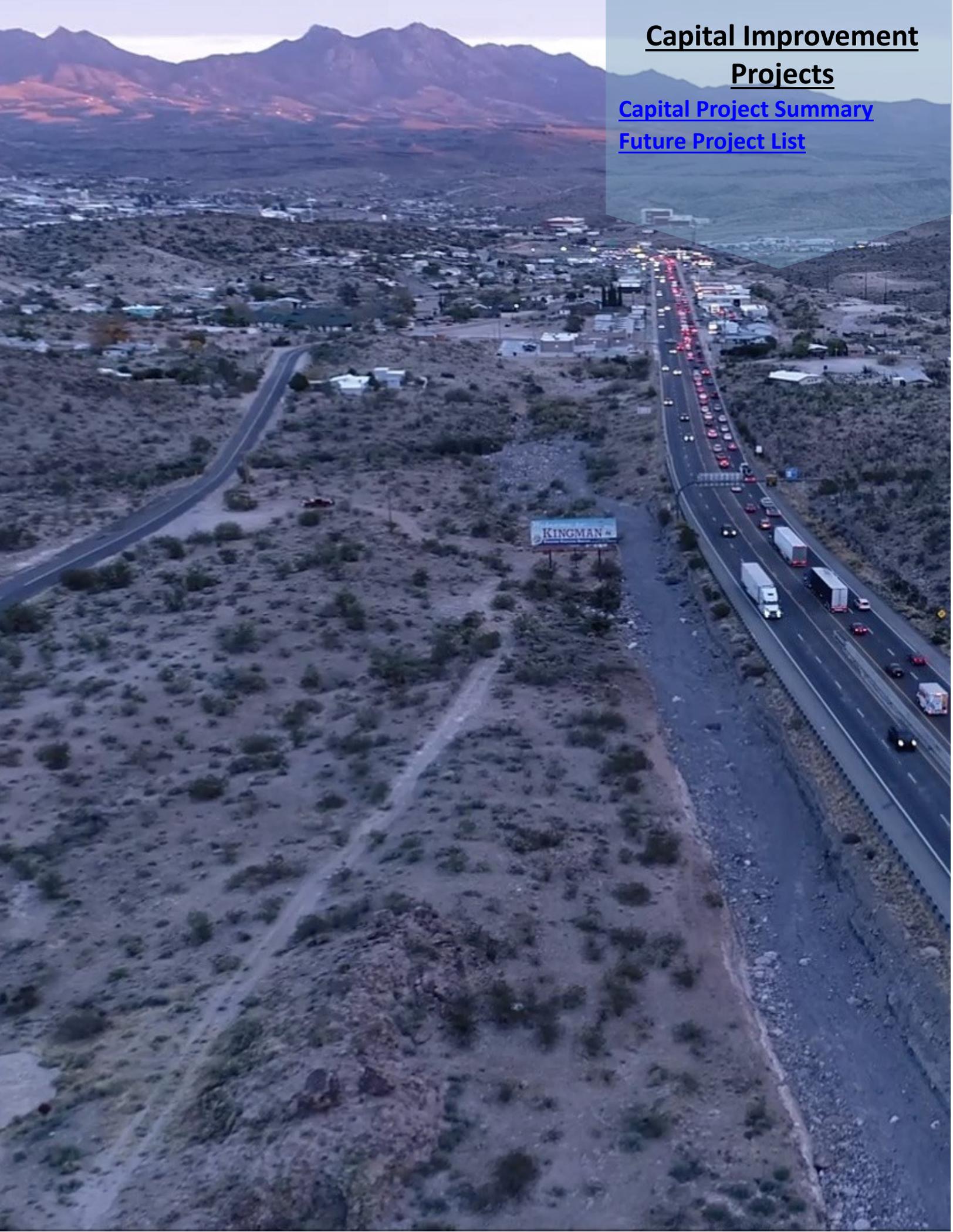
# Personnel Summary

Job Title	FTE	Job Title	FTE	Job Title	FTE
Accountant	1	Deputy City Attorney	1	Payroll Specialist	1
Administrative Assistant	11	Deputy City Clerk	1	Permit Technician	1
Administrative Assistant II	2	Economic Development Director	1	Planner	1
Administrative Coordinator	1	Economic Development Manager	2	Planning Services Manager	1
Administrative Secretary	6	Electrician	1	Plans Examiner	1
Administrative Supervisor	2	Electrician II	2	Police Chief	1
Airport General Manager	1	Engineer - Fire	12	Police Officer	43
Airport Operations & Maint Specialist	2	Engineering Technician	4	Pool Operator	2
Airport Operations & Maint Supervisor	1	Engineering Technician II	1	Pre-Treatment Inspector	1
Assistant City Engineer	3	Engineering Technician Supervisor	1	Project Manager	3
Assistant City Prosecutor	1	Equipment Mechanic	6	Public Affairs Coordinator	1
Assistant City Prosecutor II	1	Equipment Operator A	14	Public Safety Telecommunicators	11
Assistant Court Administrator	1	Equipment Operator B	24	Public Works Director	1
Assistant Financial Services Director	1	Evidence Technician II	2	Recreation Coordinator	2
Assistant Fire Chief	2	Finance Administrator	1	Recreation Superintendent	1
Assistant Golf Pro	1	Finance Technician	2	Risk Management Analyst	1
Assistant Public Works Director	2	Financial Services Director	1	Sanitation Superintendent	1
Associate Magistrate	0.5	Fire & Life Safety Inspector	2	Senior Accountant	1
Battalion Chief - EMS	1	Fire Chief	1	Sergeant	7
Battalion Chief - Shift Commander	3	Fire Crew Leader	1	Sr. Building Inspector	2
Battalion Chief - Training Officer	1	Fire Maintenance Worker	2	Support Services Administrator	1
Blue Stake Coordinator	1	Fire Prevention Specialist	2	Survey Instrument Technician	1
Budget and Tax Administrator	1	Firefighter	18	Survey Party Chief	2
Building Maintenance Technician	2	GIS Technician	1	Tourism Services Manager	1
Building Maintenance Worker	4	GIS Technician II	1	Transit Operator	9
Building Official	1	Golf Attendant	1	Transit Superintendent	1
Captain - Fire	12	Golf Course Superintendent	1	Utility Billing Manager	1
Chemical Applicator	1	Golf Food and Bev Coordinator	1	Utility Billing Specialist	1
City Attorney	1	Golf Pro	1	Veteran's Court Program Coordinator	1
City Clerk	1	Grants Administrator	1	Vice Mayor	1
City Engineer	1	Groundskeeper	19	Visitor Center Coordinator	1
City Magistrate	1	Human Resources Administrator	1	Wastewater Collections A	3
City Manager	1	Human Resources Analyst	2	Wastewater Treatment Ops Supervisor	1
City Surveyor	1	Human Resources/Risk Director	1	Wastewater Treatment Plant Op II	2
Code Enforcement Officer	4	Information Technology Administrator	1	Wastewater Treatment Plant Op III	2
Communication Supervisor	4	Information Technology Coordinator	5	Wastewater Treatment Plant Op IV	3
Communications Manager	1	Information Technology Director	1	Water Quality Program Manager	1
Construction & Maint Supervisor	4	Irrigation Technician	3	Water Service Supervisor	1
Councilmember	5	Lab Analyst	1	Water Service Worker	4
Court Administrator	1	Legal Assistant	2	Water Technician A	3
Court Clerk	5	Lieutenant	3	Water Technician B	1
Crew Leader	8	Mayor	1	Welder	1
Customer Service Representative	4	Parks & Recreation Director	1		
Deputy Chief	2	Parks Superintendent	1		
				<b>Grand Total</b>	<b>386.5</b>

Capital Improvement  
Projects

Capital Project Summary

Future Project List



# Five-Year CIP Summary

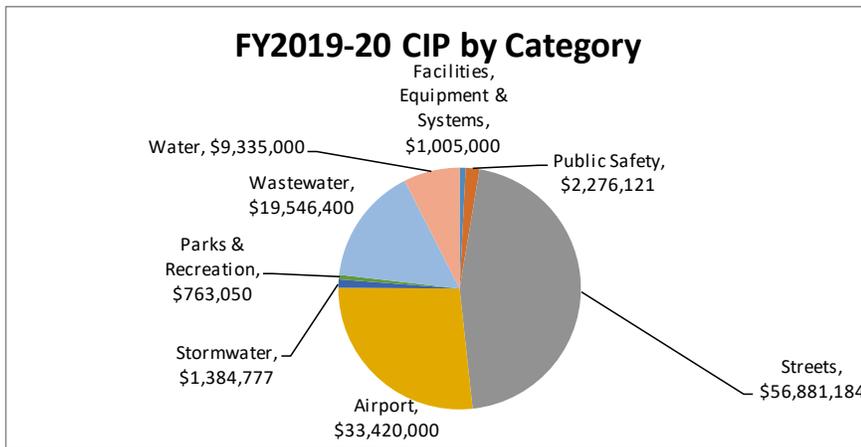
With citizen input, the City of Kingman will plan for sustainable infrastructure improvements that strengthen economic viability and livability, providing fiscal stewardship of public funds and balancing construction with the ability to effectively maintain and operate our current assets in a cost-effective and safe manner.

The capital budget process determines which major projects will be financed and constructed. Capital projects are those with high monetary value (typically more than \$50,000) that add to the capital assets or infrastructure of the City. These projects are long-term in nature (more than one year) and are generally paid for with cash reserves or financed on a long-term basis.

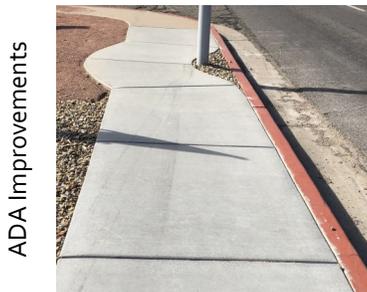
During the annual budget cycle, the City of Kingman prepares a five-year capital improvements plan (CIP) budget. The CIP shown in this budget document provides estimates for the fiscal years ranging from FY2019-20 through FY2023-24.

The FY2019-20 CIP is balanced including the use of revenues, cash reserves, transfers, grants, and debt proceeds. Future year projects are funded based on the current fiscal year’s resources and projections. If the anticipated resources or projections change, funding for future projects will need to re-evaluated.

The City of Kingman’s CIP for FY2019-20 amounts to \$124,611,532:



Rancho Santa Fe Parkway TI and Connecting Roads



ADA Improvements

KART Bus



Downtown Sewer Outfall Line



White Cliffs Trail Improvements



Centennial Park Ball Fields Light Replacement

## Five Year Capital Improvement Plan

PROJECT DESCRIPTION	2020	2021	2022	2023	2024	TOTAL
<b>FACILITIES/EQUIPMENT/SYSTEMS</b>						
Fuel Station	600,000					600,000
KART Buses	165,000	168,300	171,667	175,100	178,601	858,668
Public Works Conference Room	150,000					150,000
Zoning Ordinance Update	90,000	90,000				180,000
<b>TOTAL FACILITIES/EQUIPMENT/SYSTEMS</b>	<b>\$1,005,000</b>	<b>\$258,300</b>	<b>\$171,667</b>	<b>\$175,100</b>	<b>\$178,601</b>	<b>\$1,788,668</b>
<b>PARKS &amp; RECREATION PROJECTS</b>						
Centennial Park Ball Fields 1, 4, 5 Light Replacement	146,000	146,000	146,000			438,000
Ice Skating Rink		300,000				300,000
Multipurpose Gym/Community Center				225,000	8,775,000	9,000,000
Park Site Acquisition		215,180				215,180
Pickle Ball Courts		215,000				215,000
Playground	160,000					160,000
Sunbelt Sports Park (4 Ball fields/Soccer Complex)	384,820	450,000	1,624,000	1,624,000	1,624,000	5,706,820
White Cliffs Trail	72,230					72,230
<b>TOTAL PARKS &amp; RECREATION</b>	<b>\$763,050</b>	<b>\$1,326,180</b>	<b>\$1,770,000</b>	<b>\$1,849,000</b>	<b>\$10,399,000</b>	<b>\$16,107,230</b>
<b>PUBLIC SAFETY PROJECTS</b>						
Police Department Lobby Security	133,000					133,000
Automated Dispatch Alerting System	269,000					269,000
Fire Aerial Truck Refurbishment		440,000				440,000
Fire Engine Replacement		610,000				610,000
Fire Station 2 Remodel/Training Tower/Burn Building	1,412,621					1,412,621
Fire Station 5				5,700,000		5,700,000
Fire Station Alert System	80,000	80,000				160,000
Fire Station Diesel Exhaust Systems	140,000					140,000
Priority Dispatch Emergency Fire Software			80,000			80,000
Radio Console Replacement	241,500					241,500
<b>TOTAL PUBLIC SAFETY</b>	<b>\$2,276,121</b>	<b>\$1,130,000</b>	<b>\$80,000</b>	<b>\$5,700,000</b>	<b>\$-</b>	<b>\$9,186,121</b>
<b>STREET PROJECTS</b>						
(I-11) Airway Ave - Prospector Street to Rancho Pky	4,300,000					4,300,000
(I-11) East Kingman Connection Project	446,465					446,465
(I-11) Kingman Crossing Blvd - Southern to I40	6,850,000					6,850,000
(I-11) Rancho Santa Fe Parkway TI Phase I	42,000,000					42,000,000
ADA Improvements		157,000	628,000	157,000	628,000	1,570,000
Andy Devine ADA	790,239					790,239
Decel Lane at Public Works	180,000					180,000
Downtown Streetscape	475,000					475,000
Eastern Street Improvements - Pasadena to Airway	350,000	85,000	3,313,475			3,748,475
HSIP-Six Road Safety Project		210,000	234,000			444,000
HSIP-Stockton Hill Rd Safety Corridor	339,480					339,480
Hualapai Bridge Repairs	150,000					150,000
Pavement Preservation	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Street Sweeper		300,000				300,000
<b>TOTAL STREET IMPROVEMENTS</b>	<b>\$56,881,184</b>	<b>\$1,752,000</b>	<b>\$5,175,475</b>	<b>\$1,157,000</b>	<b>\$1,628,000</b>	<b>\$66,593,659</b>

## Five Year Capital Improvement Plan (cont.)

PROJECT DESCRIPTION	2020	2021	2022	2023	2024	TOTAL
<b>AIRPORT</b>						
3 Industrial Park Roads	300,000					300,000
Airport Drainage Study				150,000		150,000
Airport Master Plan	460,000					460,000
Dross Site Cleanup	30,000,000					30,000,000
Dross Site Overlay				2,300,000		2,300,000
Environmental Assessment 1,800 acres	60,000					60,000
Environmental Assessment/Clean up 16 acres	350,000					350,000
Flightline Drainage Improvement					112,500	112,500
New Terminal Design					250,000	250,000
Runway 3/21 Reconstruction (if 100% Grant Funded)	2,250,000					2,250,000
Runway 17/35 PAPIs				130,000		130,000
Security Fencing Upgrade			1,250,000			1,250,000
Taxiway B Construction		150,000			2,500,000	2,650,000
Transient Apron Reconstruction		2,250,000				2,250,000
<b>TOTAL AIRPORT</b>	<b>\$33,420,000</b>	<b>\$2,400,000</b>	<b>\$1,250,000</b>	<b>\$2,580,000</b>	<b>\$2,862,500</b>	<b>\$42,512,500</b>
<b>SANITATION</b>						
Truck Replacement		389,052	447,409	1,029,042	591,699	2,457,202
<b>TOTAL PUBLIC SANITATION</b>	<b>\$ -</b>	<b>\$389,052</b>	<b>\$447,409</b>	<b>\$1,029,042</b>	<b>\$591,699</b>	<b>\$2,457,202</b>
<b>STORMWATER</b>						
Airway Ave Drainage Improvement	600,000					600,000
Beverly Avenue	133,000	911,000				1,044,000
Bull Mountain Interim Channel Improvements				375,000		375,000
Drainage Maintenance	100,000	100,000	100,000	100,000	100,000	500,000
Harvard and Sycamore Drainage			100,000			100,000
Hillcrest Drainage Improvements	175,000					175,000
Land Acquisition-Drainage	50,000	50,000	50,000	50,000		200,000
Master Drainage Plan Update	251,777					251,777
Storm Rate Study	75,000					75,000
Western Avenue-Beverly to Sycamore				88,000	767,000	855,000
<b>TOTAL STORM WATER</b>	<b>\$1,384,777</b>	<b>\$1,061,000</b>	<b>\$250,000</b>	<b>\$613,000</b>	<b>\$867,000</b>	<b>\$4,175,777</b>

## Five Year Capital Improvement Plan (cont.)

PROJECT DESCRIPTION	2,020	2,021	2,022	2,023	2,024	TOTAL
<b>WASTEWATER</b>						
10 Yard Dump Truck	150,000					150,000
Beale Street Sewer	47,500					47,500
Chestnut Sewer Line Relocation Phase II	105,800					105,800
Chloride St. Sewer Line Replacement	182,700					182,700
Devlin Ave Sewer line Project	700,000					700,000
Downtown Sewer Outfall Line Relocation	12,700,000					12,700,000
Diagonal Wash Interceptor	2,225,000					2,225,000
Goldroad Avenue Sewer Replacement	100,000					100,000
Reclaimed Water Injection	2,100,000					2,100,000
Sewer Extension Capital Projects	434,400	640,000	450,000	570,000	450,000	2,544,400
Sewer GIS Mapping	75,000					75,000
Sewer Line Replacement	106,000	633,000	550,000	576,500	1,110,000	2,975,500
Sewer Slip Lining/Repair	250,000	250,000	250,000	250,000	250,000	1,250,000
Skid Steer Purchase	70,000					70,000
Wastewater Infiltration Projects	300,000	150,000	150,000	80,000	80,000	760,000
<b>TOTAL WASTEWATER</b>	<b>19,546,400</b>	<b>1,673,000</b>	<b>1,400,000</b>	<b>1,476,500</b>	<b>1,890,000</b>	<b>25,985,900</b>
<b>WATER</b>						
Automated Meter Reading	500,000	500,000	500,000	500,000	250,000	2,250,000
City Well 10 Pump & Motor	2,500,000					2,500,000
Distribution Lines	1,500,000	500,000	500,000	500,000	500,000	3,500,000
HydroVac Truck	330,000					330,000
Foothills 12" Transmission Main		200,000	177,000	1,923,000		2,300,000
Main Tanks 24" D.I. Transmission-Phase I	3,000,000					3,000,000
Main Tanks 24" D.I. Transmission-Phase II	275,000	3,800,000				4,075,000
Pressure Reducing Valves	75,000	75,000	75,000	75,000	75,000	375,000
Pumping Equipment	200,000	100,000	100,000	100,000	100,000	600,000
Santa Rosa Transmission line		285,000	3,420,000			3,705,000
Storage Tank Restoration	375,000	50,000	300,000	50,000	300,000	1,075,000
Surge Tanks	130,000	100,000				230,000
USGS Aquifer Monitoring Program	100,000	100,000	100,000	100,000	100,000	500,000
Utility Power Service	125,000	125,000				250,000
Walleck Ranch Distribution Improvements			64,000	361,000		425,000
Water Conservation Plan	150,000					150,000
Water GIS Mapping	75,000					75,000
<b>TOTAL WATER</b>	<b>\$9,335,000</b>	<b>\$5,835,000</b>	<b>\$5,236,000</b>	<b>\$3,609,000</b>	<b>\$1,325,000</b>	<b>\$25,340,000</b>
<b>TOTAL ALL PROJECTS</b>	<b>\$124,611,532</b>	<b>\$15,824,532</b>	<b>\$15,780,551</b>	<b>\$18,188,642</b>	<b>\$19,741,800</b>	<b>\$194,147,057</b>

# Future Projects Summary

<b>PROJECT DESCRIPTION</b>	<b>Dollar Amount</b>
<b>PARKS &amp; RECREATION PROJECTS</b>	
Lewis Kingman Park Restroom	210,000
Parks & Rec Renovation-General	1,102,320
<b>Total Future Parks &amp; Rec Projects</b>	<b>\$1,312,320</b>
<b>STREETS</b>	
Andy Devine Rock Scaling	1,650,000
Eastern Street	7,201,525
North Glen Road	3,500,000
Santa Rosa Blvd-Wagon Wheel Dr to Rancho Parkway	1,200,000
Southern Ave-Eastern to Seneca	6,350,000
Stockton Hill Road - Detroit to Gordon DCR	500,000
<b>Total Future Streets Projects</b>	<b>\$20,401,525</b>
<b>AIRPORT</b>	
Industrial Park Drainage Study	250,000
Post Avenue	80,000
Shade Ports	350,000
Taxiway B	2,650,000
<b>Total Future Airport Projects</b>	<b>\$3,330,000</b>
<b>STORMWATER</b>	
Bull Mountain Drainage Channel (Full Improvements)	2,995,000
Coronado Drainage Improvements	212,000
Eighth Street Underpass	350,000
Fairgrounds Storm Drain	2,410,000
Hualapai Foothills (Omaha/Southern)	399,049
Irving Street Drainage	275,000
Lillie at Van Buren Drainage	51,000
Longview Wash	255,000
Metwell Drainage Improvements	155,000
Railroad Drainage channel	9,000,000
Rutherford Drainage	305,000
Shane Drive	255,000
Southern Ave. Storm Drain	580,000
Southern Vista Subdivision and Steamboat Dr.	500,000
Sycamore Storm Drain	250,000
<b>Total Future Storm Water Projects</b>	<b>\$17,992,049</b>
<b>WASTEWATER</b>	
Andy Devine Sewer	735,000
Beverly-Berk Sewer	782,140
Broadway / Market Street	685,000
Jagerson Sewer Parallel PH2	1,966,297
Marlene/Van Buren Parallel	856,000
North Skylark Sewer	632,500
Pasadena Sewer	189,750
Sage Street Interceptor	4,725,000
South Kingman Sewer (PH2 & 3)	1,150,000
Tucker St. Realignment	126,500
Valentine Ave. Sewer Line Extension	189,750
Washington Eastern Parallel	3,612,374
<b>Total Future Wastewater Projects</b>	<b>\$15,650,311</b>
<b>WATER</b>	
Rancho Santa Fe Booster & Northridge Tank	3,704,000
<b>Total Future Water Projects</b>	<b>\$3,704,000</b>
<b>Grand Total Future Projects</b>	<b>\$62,390,205</b>